

Agenda

Introduction & overview

Financials

Questions & answers

Disclaimer

This presentation contains forward looking statements which reflect Management's current views and estimates. The forward looking statements involve certain risks and uncertainties that could cause actual results to differ materially from those contained in the forward looking statements. Potential risks and uncertainties include such factors as general economic conditions, foreign exchange fluctuations, competitive product and pricing pressures and regulatory developments.

FINANCIALS

Focus on 7 value drivers

Operational



Financial {





VALUE DRIVERS

- 1. SALES GROWTH
- 2. PROFIT MARGIN
- 3. WORKING CAPITAL INTENSITY
- 4. FIXED CAPITAL INTENSITY
- 5. INCOME TAX RATE
- 6. COST OF CAPITAL
- 7. VALUE GROWTH DURATION

SALES GROWTH

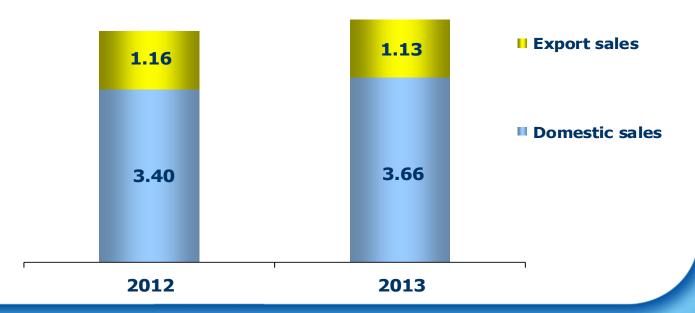
FY 2013 Sales Evolution



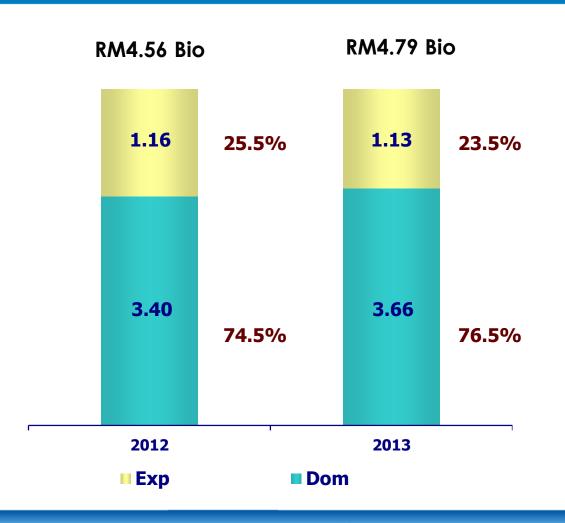
➤ Export Sales -3.2%

+5.1%

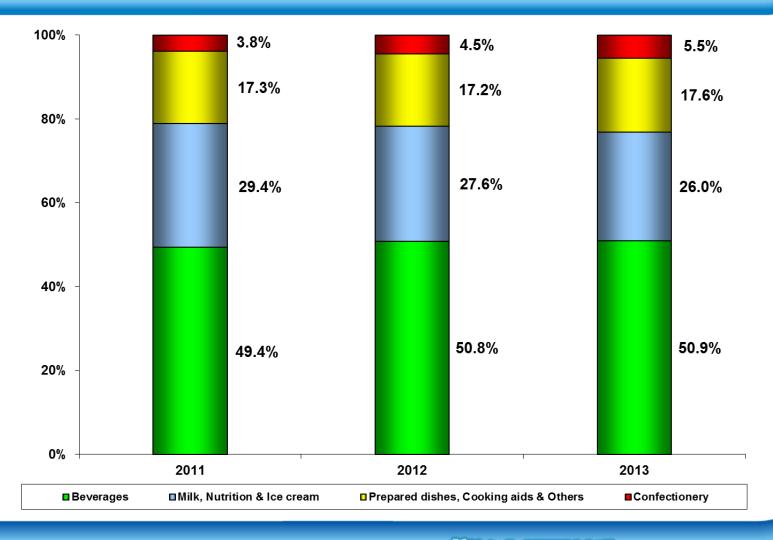




Channel Sales



Sales by Product Categories



List of New Products

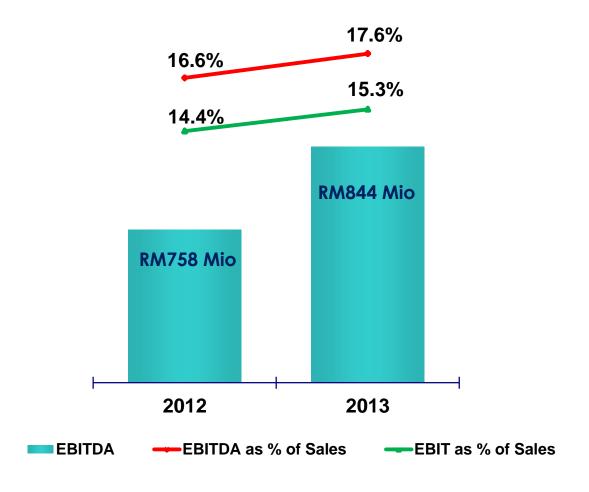
Q4'13

Products	
NESCAFE Smoovlatte	Nov'13

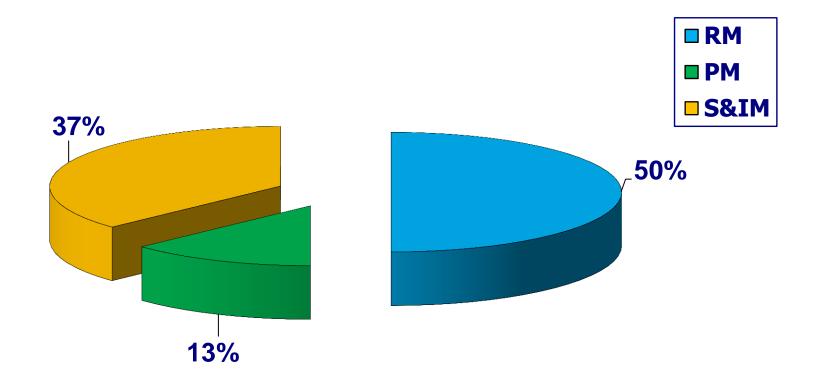


EBITDA MARGIN

Evolution of EBITDA



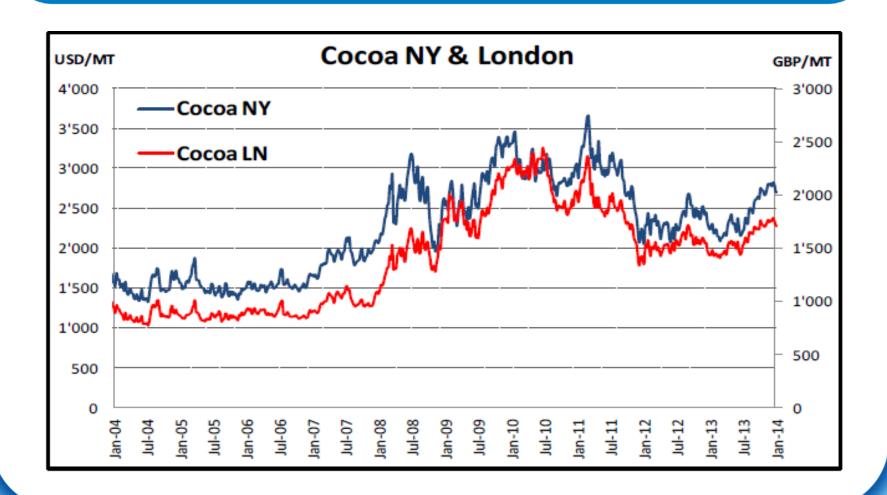
Breakdown of Material & Services Consumed Jan '13 – Dec'13



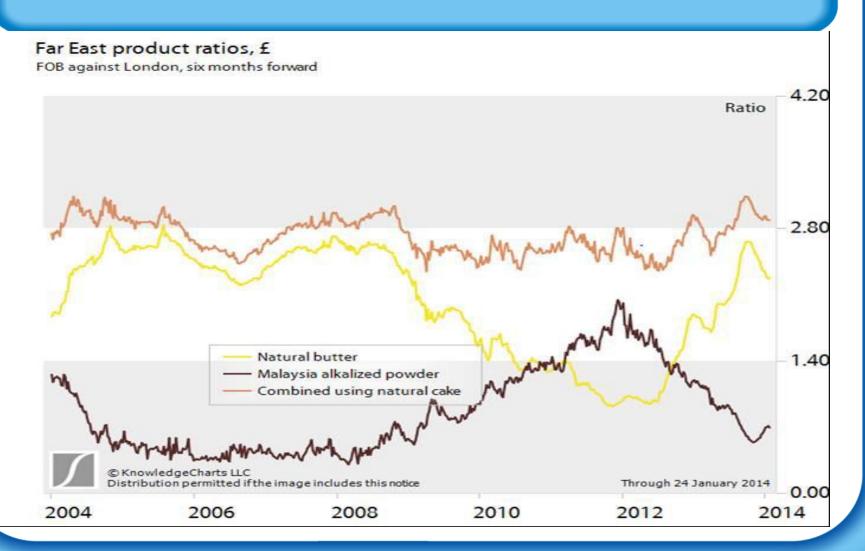
Total = RM 2.73 Bio.

COMMODITY UPDATES

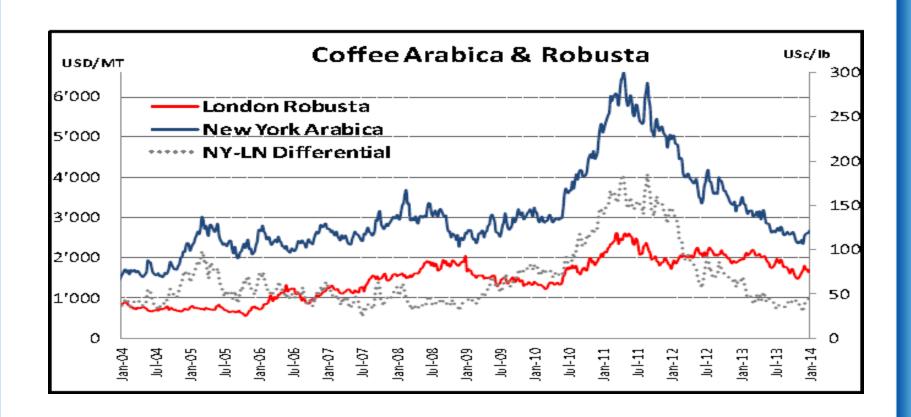
Cocoa Bean



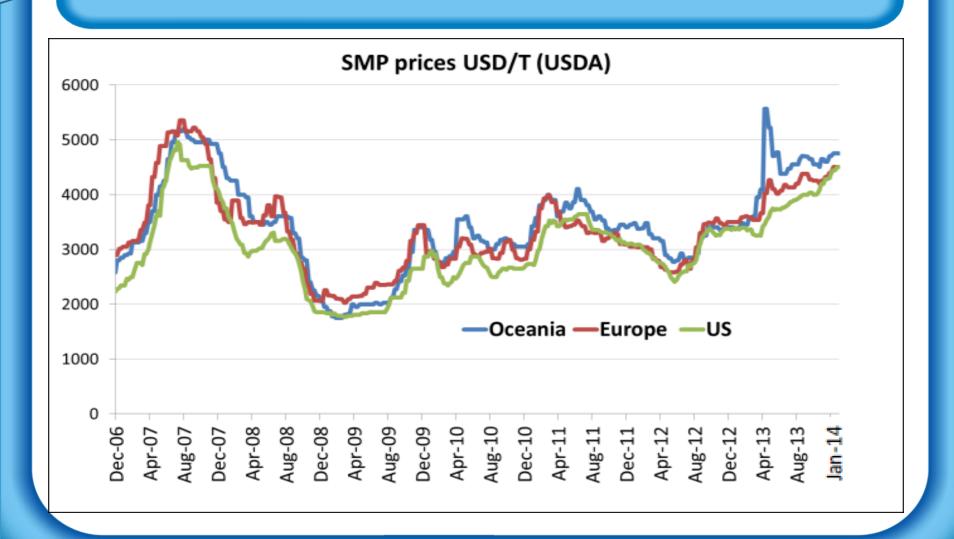
Cocoa Powder Ratio



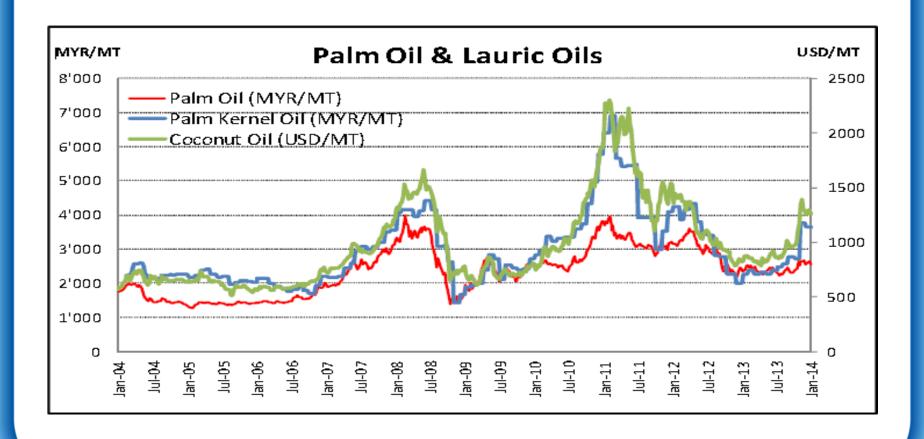
Coffee bean



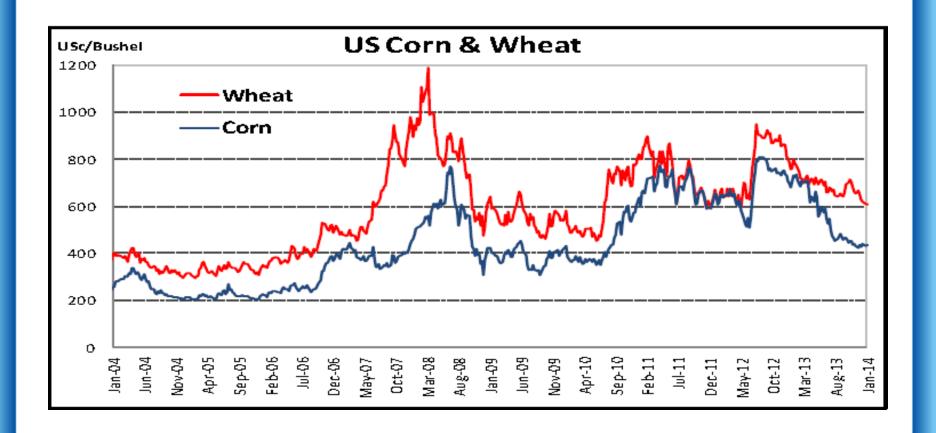
Milk Solids



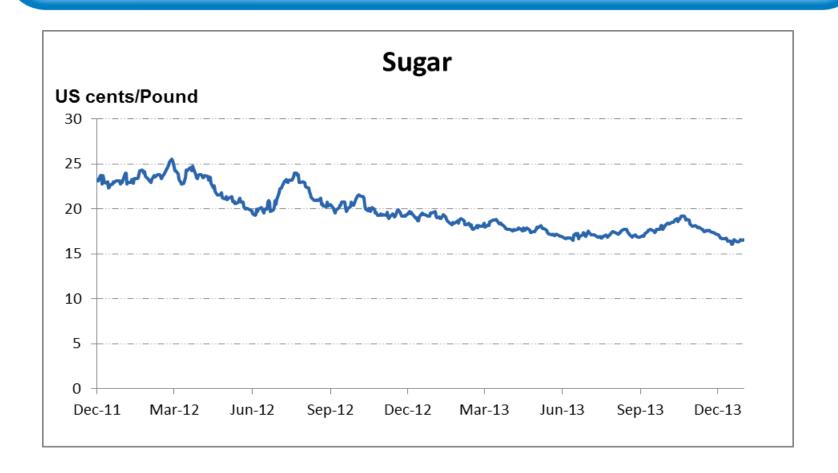
Crude Palm Oil



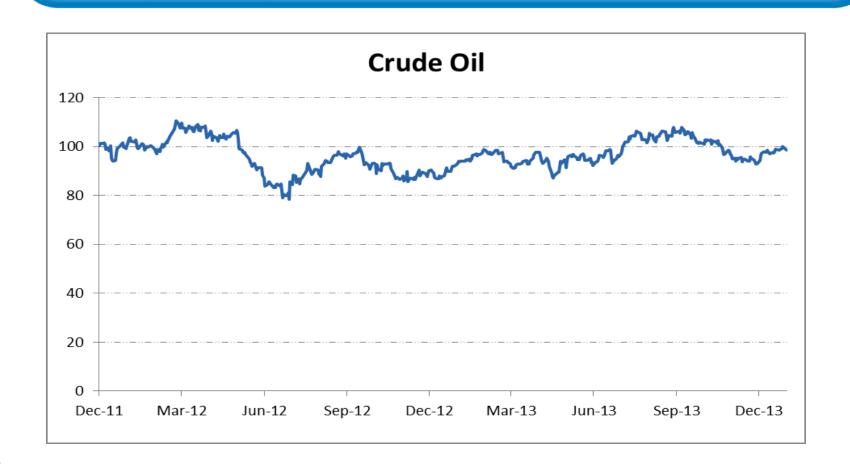
Wheat



Sugar



Crude Oil

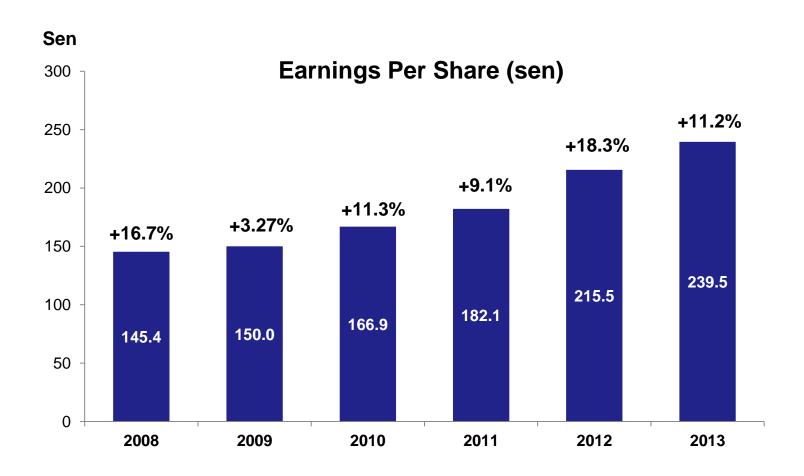


NET PROFIT MARGIN

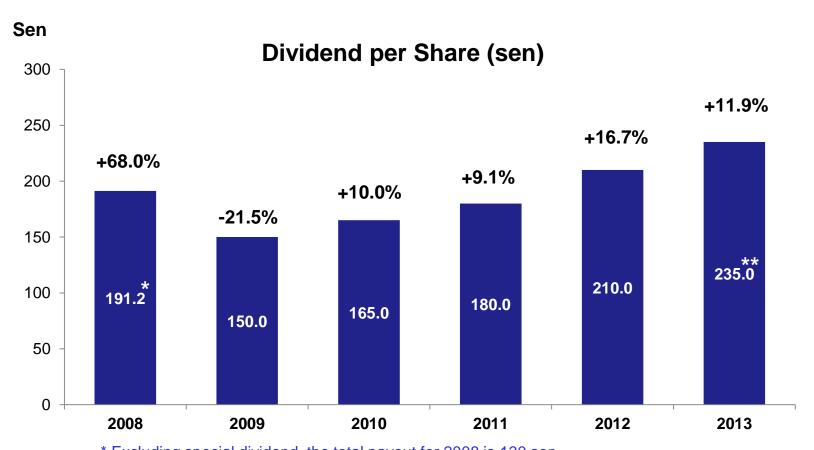
Net Profit Evolution



Earnings Per Share Evolution



Dividend Per Share Evolution



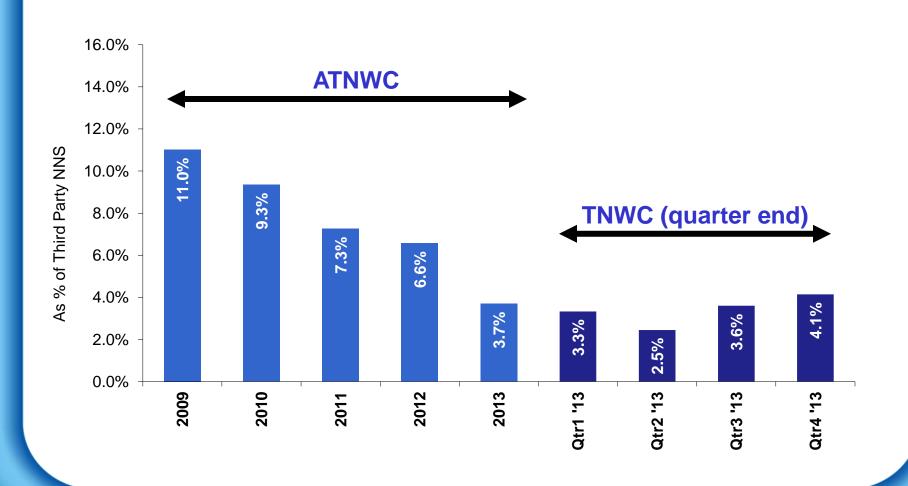
^{*} Excluding special dividend, the total payout for 2008 is 130 sen.

^{**} Includes proposed final dividend of 175 sen per share.

NESTLÉ MALAYSIA BERHAD KEY FIGURES

Amounts in RM mio	2013	2012	% Change
Sales	4,788	4,556	5.1
Domestic	3,663	3,394	7.9
Export	1,125	1,162	(3.2)
Operating Profit/(Loss)	735	657	11.8
% of Sales	15.3	14.4	
Net Profit	562	505	11.2
% of Sales	11.7	11.1	
Operating Expenses	963	896	7.5
Current Assets	930	841	10.6
Inventories	409	411	(0.6)
Days	15	14	
Trade Receivable	177	165	7.8
Days	16	14	
Capital Expenditure	214	83	157.2

MY Trade Net Working Capital



Cash Flow FY 2013

		RM (Mio)	
		2013	2012
	Profit Before Tax adjusted for depreciation & interest	844	758
	(Increase) / Decrease in working capital	(11)	180
	⇒ Income tax & others	(169)	(110)
	Net cash from operating activities	664	828
	⇒ Capital Investments	(212)	(158)
	→ Others	8	3
>	Cash Flow after Investing activities	<u>460</u>	<u>673</u>

Thank You