

INTERIM REPORT

NESTLÉ (MALAYSIA) BERHAD (110925-W)

(Incorporated in Malaysia)

The Directors are pleased to present the Interim Report for the period ended 31 March 2012 as follows:

CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE PERIOD ENDED 31 MARCH 2012

| | 3 months ended 31 March 2012 2011 (restated) | | 3 months ended 31 March 2012 2011 (restate | |
|--|---|-----------|---|------------------|
| | RM'000 | RM'000 | RM'000 | RM'000 |
| | KIVI 000 | KIWI 000 | KIWI 000 | KIWI UUU |
| Revenue - Sales of goods | 1,164,128 | 1,072,760 | 1,164,128 | 1,072,760 |
| Cost of sales | (778,303) | (710,753) | (778,303) | (710,753) |
| Gross profit | 385,825 | 362,007 | 385,825 | 362,007 |
| Operating expenses | (173,096) | (166,144) | (173,096) | (166,144) |
| Operating profit | 212,729 | 195,863 | 212,729 | 195,863 |
| Interest costs | (5,741) | (4,973) | (5,741) | (4,973) |
| Interest income | 74 | 151 | 74 | 151 |
| Share of post tax (loss)/profit of an associate | (235) | 66 | (235) | 66 |
| Profit before tax | 206,827 | 191,107 | 206,827 | 191,107 |
| Tax expense | (48,747) | (43,955) | (48,747) | (43,955) |
| Profit after taxation | 158,080 | 147,152 | 158,080 | 147,152 |
| Minority interests | - | - | - | - |
| Profit after tax and minority interest | 158,080 | 147,152 | 158,080 | 147,152 |
| Net profit for the period | 158,080 | 147,152 | 158,080 | 147,152 |
| Other comprehensive income, net of tax | | | | |
| Cash flow hedge | 26,045 | 2,459 | 26,045 | 2,459 |
| Total other comprehensive income for the period, net of tax | 26,045 | 2,459 | 26,045 | 2,459 |
| Total comprehensive income for the period | 184,125 | 149,611 | 184,125 | 149,611 |
| Basic earnings per share (sen) | 67.41 | 62.75 | 67.41 | 62.75 |
| Dividend per share - net (sen) | - | - | - | - |
| | AS AT END OF CURRENT QUARTER | | AS AT PRECEDING FI | NANCIAL YEAR END |
| Net assets per share attributable to equity holders (RM) | 3.57 | 7 | 2.7 | 8 |

This interim financial report should be read in conjunction with the audited financial statements of the Group for the year ended 31 December 2011.

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2012

| | As at 31.03.2012 | As at 31.12.2011 | As at 01.01.2011 |
|--|----------------------|---------------------|----------------------|
| | 31.03.2012 RM'000 | RM'000 | 01.01.2011 RM'000 |
| Non current assets | | | |
| Property, plant and equipment | 876,343 | 889,741 | 897,505 |
| Intangible assets | 61,024 | 61,024 | 61,024 |
| Investment in an associate | 2,975 | 3,210 | 3,189 |
| Deferred tax assets | 18,506 | 18,460 | 19,415 |
| Receivables, deposits and prepayments | 22,679 | 23,802 | 22,653 |
| Troodivables, aspesses and propayments | 981,527 | 996,237 | 1,003,786 |
| Current assets | | - | |
| Receivables, deposits and prepayments | 480,431 | 444,854 | 354,303 |
| Inventories | 460,269 | 517,573 | 380,539 |
| Current tax assets | 263 | 176 | 344 |
| Cash and cash equivalents | 32,399 | 52,461 | 48,683 |
| | 973,362 | 1,015,064 | 783,869 |
| Total assets | 1,954,889 | 2,011,301 | 1,787,655 |
| Financed by: | | | |
| Capital and reserves | | | |
| Share capital | 234,500 | 234,500 | 234,500 |
| Reserves | 602,344 | 418,219 | 419,868 |
| Total equity | 836,844 | 652,719 | 654,368 |
| Non current liabilities | | | |
| Loans and borrowings | 216,716 | 337,711 | 326,298 |
| Employee benefits | 40,107 | 42,316 | 42,537 |
| Deferred tax liabilities | 74,746 | 63,815 | 43,537 |
| | 331,569 | 443,842 | 412,372 |
| Current liabilities | | | |
| Payables and accruals | 683,283 | 878,321 | 623,269 |
| Loans and borrowings | 46,204 | 4,223 | 87,256 |
| Taxation | 56,989 | 32,196 | 10,390 |
| | 786,476 | 914,740 | 720,915 |
| | 1,954,889 | 2,011,301 | 1,787,655 |
| Net assets per share attributable to shareholders (RM) | 3.57 | 2.78 | 2.79 |

This interim financial report should be read in conjunction with the audited financial statements of the Group for the year ended 31 December 2011.

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR PERIOD ENDED 31 MARCH 2012

At 1 January 2011

Total comprehensive income for the period
At 31 March 2011

At 1 January 2012

Total comprehensive income for the period
At 31 March 2012

| Non Distr | ibutable | Distributable | | |
|---------------------------------|-----------------|------------------|--------------|--|
| Share capital and share premium | Hedging reserve | Retained profits | Total Equity | |
| RM'000 | RM'000 | RM'000 | RM'000 | |
| 267,500 | 4,016 | 382,852 | 654,368 | |
| - | 2,459 | 147,152 | 149,611 | |
| 267,500 | 6,475 | 530,004 | 803,979 | |
| 267,500 | (22,440) | 407,659 | 652,719 | |
| - | 26,045 | 158,080 | 184,125 | |
| 267,500 | 3,605 | 565,739 | 836,844 | |

This interim financial report should be read in conjunction with the audited financial statements of the Group for the year ended 31 December 2011.

| CONDENSED CONSOLIDATED CASH FLOW STATEMENT FOR PERIOD ENDED 31 MARCH 2012 | | | |
|---|--|---------------------------------------|--|
| | 3 months ended 31.03.2012 RM'000 | 3 months ende 31.03.2011 RM'000 | |
| Cash flows from operating activities | | | |
| Profit before taxation | 206,827 | 191,1 | |
| Adjustments for: | | | |
| Amortisation, depreciation and impairment | 25,003 | 25,2 | |
| Net interest expense | 5,667 | 4,8 | |
| (Increase)/Decrease in working capital | (150,136) | · · | |
| Income tax paid | (21,836) | , , | |
| Others | 10,441 | (2,8 | |
| Net cash generated from operating activities | 75,966 | 241,2 | |
| Cash flows from investing activities | | | |
| Purchase of property, plant and equipment | (11,791) | (6,8 | |
| Others | 518 | 1 | |
| Net cash used in investing activities | (11,273) | (6,6 | |
| Cash flows from financing activities | | | |
| Interest paid | (5,741) | (4,9 | |
| Repayment of borrowings | (79,014) | (218,9 | |
| Net cash used in financing activities | (84,755) | (223,8 | |
| Net increase in cash and cash equivalents | (20,062) | 10,6 | |
| Cash and cash equivalents as at 1 January | 52,461 | 22,3 | |
| Cash and cash equivalents as at 31 March | 32,399 | 33,0 | |

This interim financial report should be read in conjunction with the audited financial statements of the Group for the year ended 31 December 2011.

INTERIM FINANCIAL REPORT

Notes:

1 Basis of preparation

This interim financial report is based on the unaudited financial statements for the quarter ended 31 March 2012 and has been prepared in accordance with the applicable disclosure provisions of the Listing Requirements of the Bursa Malaysia Securities Berhad and MFRS 134, *Interim Financial Reporting* in Malaysia. They do not include all of the information required for full annual financial statements, and should be read in conjunction with the consolidated financial statements of the Group as at and for the year ended 31 December 2011.

These are the Group's interim financial statements for part of the period covered by the Group's first MFRS framework annual financial statements and MFRS 1, First-time Adoption of Malaysian Financial Reporting Standards has been applied. An explanation of how the transition to MFRSs has affected the reported financial position, financial performance and cash flows of the Group is provided in note 14.

- 2 There was no qualification made on the preceding audited financial statements.
- 3 The Group's operations are affected by economic cycles and festive seasons.
- 4 Items affecting assets, liabilities, equity, net income or cash flow.

There were no unusual items affecting assets, liabilities, equity, net income or cash flow of the Group.

a. Fixed Assets

As at the end of this quarter, the Group has acquired / disposed the following assets:

Building (improvements and additions)
Plant and machinery
Tools and furniture
Motor vehicles
Information system

| 3 months ended 31 March 2012 | | | |
|------------------------------|---------------------------|--|--|
| Assets acquired RM'000 | Assets disposed RM'000 | | |
| 1,271 | - | | |
| 4,890 | 137 | | |
| 4,672 | 292 | | |
| 698 | 1,247 | | |
| 260 | 413 | | |
| 11,791 | 2,089 | | |

b. Intangible Assets

There was no capitalisation of intangible assets in this quarter.

5 Changes in estimates

There were no significant changes in estimates for prior periods that have materially affected the results of this quarter.

6 Debts and equity security

There is no issuance of debts and equity security in this quarter.

7 Dividends paid

There was no dividend payment in this quarter.

8 Operating segment

FRS 8 requires separate reporting of segmental information for operating segments. Operating segments reflect the Group's management structure and the way financial information is regularly reviewed by the Group's chief operating decision maker, which is defined as the Executive Board.

The Group is focused in two areas of activity, Food & Beverages and Others which includes Nutrition and Nestlé Professional.

Segment revenues and results

Sales

Operating Profit

| 3 months ended 31 March 2012 | | | |
|------------------------------|----------------|-----------|--|
| Food & Beverages | s Others Total | | |
| RM'000 | RM'000 | RM'000 | |
| | | | |
| 942,039 | 222,089 | 1,164,128 | |
| 174,531 | 38,303 | 212,834 | |

3 months ended 31 March 2011 Food & Beverages Others Total RM'000 RM'000 862,474 210,286 1,072,760 164,945 39,465 204,410

Segment revenues and results

Sales

Operating Profit

Both segments Food & Beverages (81% of total sales) and Others (19% of total sales) share the same Group's performance trend as elaborated in page 10.

9 Valuation of property, plant and equipment

There were no changes or amendments to the valuation of property, plant and equipment from the previous annual financial statements.

10 Events subsequent to balance sheet date

There were no subsequent events to the balance sheet date.

11 Changes in the composition of the Group

There were no changes in the composition of the Group in this quarter.

12 Changes in contingent liabilities

As of the date of this report, there were no contingent liabilities to the Group.

13 Related party transactions

a. Nestlé acquires services from Sanicare Hygiene Services Sdn Bhd and Cold Chain Network (M) Sdn Bhd. Dato' Mohd Rafik bin Shah Mohamad is deemed interested via his independent directorships in Nestlé (Malaysia) Berhad, Sanicare Hygiene Services Sdn. Bhd. and Cold Chain Network (M) Sdn. Bhd.

Purchase of raw materials and services from the above two companies as follows:

Sanicare Hygiene Services Sdn. Bhd

Cold Chain Network (M) Sdn Bhd

b. Transactions related to Nestlé S.A. and companies owned by Nestlé S.A. and other affiliates are as follows:

3 months ended 31 Mar 2012 (RM'000)

3 months ended

15 1,721

IT shared service

Net interest expense

Purchases of goods and services

Sales of finished goods

Royalties

31 Mar 2012 (RM'000) 8,127 2,644 110,145 257,050 51,437

These transactions have been entered into in the normal course of business and have been established under negotiated terms.

14 Explaination of transition to MFRSs

As stated in note 1, these are the Group's first consolidated interim financial repotr prepared in accordance with MFRSs.

In preparing its opening MFRS statement of financial position, the Group has adjusted amounts reported previously in financial statements prepared in accordance with the previous FRSs. An explanation of how the transition from the previous FRSs to the new MFRSs has affected the Group's financial position, financial performance and cash flows is set out in the following tables and the notes that accompany these tables.

| | | As at 01.01.2011 | | |
|---------------------------------------|-------------------|----------------------|-----------------|--|
| | | Effect of transition | | |
| | FRSs RM'000 | RM'000 | MFRSs RM'000 | |
| Non current assets | | | | |
| Property, plant and equipment | 897,505 | - | 897,5 | |
| Intangible assets | 61,024 | - | 61,0 | |
| Investment in an associate | 3,189 | - | 3,1 | |
| Deferred tax assets | 10,441 | 8,974 | 19,4 | |
| Receivables, deposits and prepayments | 22,653 | - | 22,6 | |
| | 994,812 | 8,974 | 1,003,7 | |
| Current assets | | | | |
| Receivables, deposits and prepayments | 354,303 | - | 354,3 | |
| Inventories | 380,539 | - | 380, | |
| Current tax assets | 344 | - | ; | |
| Cash and cash equivalents | 48,683 | - | 48,6 | |
| | 783,869 | = | 783,8 | |
| Total assets | 1,778,681 | 8,974 | 1,787,6 | |
| Financed by: | | | | |
| Capital and reserves | | | | |
| Share capital | 234,500 | - | 234,5 | |
| Reserves | 378,836 | 41,032 | 419,8 | |
| Total equity | 613,336 | 41,032 | 654,3 | |
| Non current liabilities | <u> </u> | | | |
| Loans and borrowings | 326,298 | - | 326,2 | |
| Employee benefits | 42,537 | - | 42, | |
| Deferred tax liabilities | 75,595 | (32,058) | 43, | |
| | 444,430 | (32,058) | 412,3 | |
| Current liabilities | <u></u> | | | |
| Payables and accruals | 623,269 | - | 623,2 | |
| Loans and borrowings | 87,256 | = | 87,2 | |
| | | | 40.6 | |
| Taxation | 10,390 | - | 10,3 | |
| Taxation | 10,390 720,915 | | 10,3 720,9 | |

| Non current assets Property, plant and equipment | | As at 31.12.2011 Effect of transition to MFRS | |
|--|-----------|---|-----------------|
| Property, plant and equipment | FRSs | to MFRS | |
| Property, plant and equipment | | | |
| Property, plant and equipment | Tim 000 | RM'000 | MFRSs RM'000 |
| . 21. | | 000 | |
| | 889,741 | - | 889,7 |
| Intangible assets | 61,024 | - | 61,0 |
| Investment in an associate | 3,210 | - | 3,2 |
| Deferred tax assets | 9,482 | 8,978 | 18,4 |
| Receivables, deposits and prepayments | 23,802 | - | 23,8 |
| | 987,259 | 8,978 | 996,2 |
| Current assets | | | |
| Receivables, deposits and prepayments | 444,854 | - | 444,8 |
| Inventories | 517,573 | - | 517,5 |
| Current tax assets | 176 | _ | 1 |
| Cash and cash equivalents | 52,461 | - | 52,4 |
| • | 1,015,064 | - | 1,015,0 |
| Total assets | 2,002,323 | 8,978 | 2,011,3 |
| Financed by: | | | |
| Capital and reserves | | | |
| Share capital | 234,500 | - | 234,5 |
| Reserves | 406,360 | 11,859 | 418,2 |
| Total equity | 640,860 | 11,859 | 652,7 |
| Non current liabilities | | | |
| Loans and borrowings | 337,711 | - | 337,7 |
| Employee benefits | 42,316 | - | 42,3 |
| Deferred tax liabilities | 66,696 | (2,881) | 63,8 |
| | 446,723 | (2,881) | 443,8 |
| Current liabilities | | | |
| Payables and accruals | 878,321 | - | 878,3 |
| Loans and borrowings | 4,223 | - | 4,2 |
| Taxation | 32,196 | - | 32,1 |
| | 914,740 | - | 914,7 |

14 Explaination of transition to MFRSs (continued) Reconciliation of comprehensive income 3 months ended 31 March 2011 Effect of transition to MFRS MFRSs **FRSs** RM'000 RM'000 RM'000 Revenue - Sales of goods 1,184,998 (112,238) 1,072,760 Cost of sales (779,091) 68,338 (710,753) **Gross profit** 405,907 (43,900) 362,007 Operating expenses (210,044) 43,900 (166,144) Operating profit 195,863 195,863 Interest costs (4,973)(4,973)Interest income 151 151 Share of post tax profit of an associate 66 66 Profit before tax 191,107 191,107 Tax expense (38,421) (5,534) (43,955) Profit after taxation 152,686 (5,534)147,152 Minority interests 147,152 Profit after tax and minority interest 152,686 (5,534) Net profit for the period 152,686 (5,534)147,152 Other comprehensive income, net of tax Cash flow hedge 2,459 2,459 Defined benefit plan actuarial gains Total other comprehensive income for 2,459 2,459 the period, net of tax Total comprehensive income for the 155,145 (5,534)149,611 period

14 Explaination of transition to MFRSs (continued)

Reconciliation of comprehensive income (continued)

| | Year | Year ended 31 December 2011 | | |
|---|----------------|-----------------------------|-----------------|--|
| | | Effect of transition | MEDO | |
| | FRSs RM'000 | to MFRS RM'000 | MFRSs RM'000 | |
| | RWIOOO | RIVI UUU | KINI UUU | |
| Revenue - Sales of goods | 4,700,994 | (454,250) | 4,246,744 | |
| Cost of sales | (3,158,877) | 296,342 | (2,862,535) | |
| Gross profit | 1,542,117 | (157,908) | 1,384,209 | |
| Operating expenses | (962,689) | 157,908 | (804,781) | |
| Operating profit | 579,428 | - | 579,428 | |
| Interest costs | (21,398) | - | (21,398) | |
| Interest income | 458 | - | 458 | |
| Share of post tax profit of an associate | 321 | - | 321 | |
| Profit before tax | 558,809 | - | 558,809 | |
| Tax expense | (102,508) | (29,173) | (131,681) | |
| Profit after taxation | 456,301 | (29,173) | 427,128 | |
| Minority interests | - | - | - | |
| Profit after tax and minority interest | 456,301 | (29,173) | 427,128 | |
| Net profit for the period | 456,301 | (29,173) | 427,128 | |
| Other comprehensive income, net of tax | | | | |
| Cash flow hedge | (26,456) | - | (26,456) | |
| Defined benefit plan actuarial gains | (3,671) | - | (3,671) | |
| Total other comprehensive income for the period, net of tax | (30,127) | - | (30,127) | |
| Total comprehensive income for the period | 426,174 | (29,173) | 397,001 | |
| | | • | | |

(i) Deferred tax on investment tax incentives

In the previous years, the Group treats investment tax incentives as part of the tax base of an asset and does not recognise the resulting deferred tax asset on initial recognition of the asset and subsequently.

Under MFRS 112, Income Taxes, the Group has now recognised the deferred tax asset arising from the unutilised investment tax incentives.

(ii) Presentation of revenue

Certain allowances and discounts, granted to trade chains, distributors, retailers and consumers for services rendered to the Group concerning trade and consumer promotions, selling, distribution, advertising etc. were previously reported as cost of sales and expenses under marketing and administration expenses as well as distribution expenses on grounds that they are incurred to generate sales. These allowances and discounts, as from 1 January 2012, are disclosed as a deduction of sales in conformity with Nestlé S.A.Group policy and with the practice generally applied by consumer goods companies.

ADDITIONAL INFORMATION REQUIRED BY BURSA MALAYSIA LISTING REQUIREMENTS

1 Review of performance (Year-to-date, 2012 vs Year-to-date, 2011)

For the first quarter ending 31 March 2012, the Group registered a turnover of RM1.16 billion, 8.5% higher than the same period last year. The good performance was driven by both Domestic and Export sales.

The strong Domestic sales can be attributed to the encouraging performance of the fast growing categories within the Group's portfolio, in particular Confectionery, Nestlé Liquid Drinks, Chilled Dairy and Ice Cream had a very good start, achieving robust double digit growth in the first quarter. The good results were also supported by the positive consumer sentiment, supported by the government's incentive schemes to stimulate the economy such as BR1M and higher fuel subsidies.

Thanks to the stable and consistent economic performance in the ASEAN economies, Exports sales continue to show a good momentum. Although slower than last year, this growth is well within expectations considering 2011 was an extraordinarily strong year for Exports.

From a cost perspective, the high commodities prices remain a concern to the Group. Through its internal cost savings programme (Nestlé Continuous Excellence), the Group managed to offset some of the input costs increase. Against the previous corresponding period, the gross profit margin was marginally affected, showing a reduction of 60 bps.

Despite the input cost trend and marketing activities celebrating Nestlé's 100 years anniversary in Malaysia, the Group continued to leverage its NCE savings initiatives to sustain the bottom line. Consequently, profit before tax grew 8.2% to RM207 million with an underlying flat margin while net profit improved 7.4% to RM158 million, with a slight margin reduction of 10 bps.

2 Variation of results against previous quarter (Quarter 1, 2012 vs. Quarter 4, 2011)

The turnover of RM1.16 billion was higher by 8.5%, contributed by the good performance of domestic and export sales. The gross profit margin was slightly lower as input costs have remained high since last year. The significant improvement in the operating profit was largely due to the timing of fixed cost as typically higher spending is incurred in Q4.

3 Current year prospects

We expect 2012 to be another challenging year as many uncertainties could dampen global economic growth and further drive volatility in commodity costs. The Group will continue to capitalise on product innovation and renovation while promoting nutritionally balance diets and healthy lifestyles in line with the Government's goal of creating a healthy and productive society.

In 2012, the Group will remain focused on growing both top and bottom line while celebrating its 100 years anniversary with many activities and events dedicated to our consumers and stakeholders. The Group continues to pursue its marketing investment in line with Nestlé's objective of being the leader in Nutrition, Health & Wellness, as well as an industry benchmark for its financial performance and being trusted by all stakeholders.

4 Profit forecast

We do not issue any profit forecast.

5 Tax expense

- Deferred tax for the current period

Cumulative year 31.03.2012 RM'000 46,542 2,205 48,747

6 Unquoted investments

Not applicable in this quarter.

7 Quoted investments

Not applicable to the Group.

8 Status of corporate proposals

There were no corporate proposals in this quarter.

9 Borrowings

Group Borrowings and Debt Securities are:

As at 31.03.2012 RM'000 Short term - Unsecured loans 41,700 Revolving credit Short term - Secured loans Finance lease (payable within a year) 4,504

Total short term loans

Long term - Unsecured loans Intra group loans Long term - Secured loans

Finance lease

Total long term loans

All the above debts are in Ringgit Malaysia.

| 204,264 |
|---------|
| 12,452 |
| 216,716 |

46,204

10 Derivatives

Summary of outstanding derivative assets / (liabilities) as at 31.03.2012 :

| Type of derivatives | Notional Value RM'000 | Fair Value RM'000 | Ageing |
|----------------------------|--------------------------|----------------------|------------------|
| Foreign exchange contracts | 497,293 | 8,898 | Less than 1 year |
| Commodity futures | 160,544 | (4,057) | Less than 1 year |

11 Material litigation

As of the date of this report, there were no material litigations against the Group.

12 Dividend

No dividend is proposed in this quarter.

13 Realised and unrealised profit disclosure

As at 31.03.2012 As at 31.12.2011 RM'000 RM'000 Total retained profits of the Group and its subsidiaries: 590.133 441.895 Unrealised (80,104) (74,384) Total share of retained profits from an associated company: Realised (25)210 Unrealised Less: Consolidation adjustments 39 938 55 735 565,739 407,659

Total retained profits as per consolidated accounts

14 Basic earnings per share

a. Basic earnings per share

The calculation of the basic earnings per share is based on the net profit attributable to ordinary shareholders of RM 158.1 million (RM 147.2 million in March 2011) and the number of ordinary shares outstanding of 234.5 million (234.5 million in March 2011)

b. Diluted earnings per share

Not applicable for the Group

BY ORDER OF THE BOARD Mohd. Shah Bin Hashim (LS0006824) Company Secretary

Date: April 25, 2012